## WASD TRANSPARENCY REPORT - EXHIBIT C

Overall Regulatory Project Completion Date - 9/27/2027

Overall Regula	tory Proje	ect Completion Date - 9/27/2027							
Sewer Facility	Consent Decree Project No.	Capital Project Name	Consent Decree Project Cost Estimate, App. D	Actual Costs	Project Estimated Start Date	Actual Start Date	Actual Completion Date	Regulatory Completion Date	Remarks
South District WWTP	1.1	Headworks	728,343		4/4/2015	2/2/2015		2/23/2020	
	1.2	Oxygen Production	7,549,529		1/1/2015	4/9/2015		9/13/2019	
	1.3	Oxygenation Trains	18,121,319		11/1/2016	2/2/2015		11/16/2025	
	1.4	Chlorine Building	2,520,707		12/1/2018	2/2/2013		6/1/2022	
	1.5	Effluent Pump Station	27,010,183		9/1/2016	11/19/2013		4/7/2022	
	1.6	Gravity Sludge Thickeners	5,246,274		7/3/2014	7/3/2014		9/24/2022	
	1.7	Digesters and Control Buildings	48,532,291		11/1/2013	7/3/2014		10/28/2021	
	1.8	Dewatering Facility	16,608,534		10/22/2014	4/13/2015		11/28/2019	
	1.9	FOG Removal Facility	928,077		11/1/2013	7/8/2014		4/6/2018	
	1.10	Odor Control	8,130,067		12/1/2018			4/25/2023	
	1.11	General Electrical	12,165,144		11/1/2016	4/9/2015		3/26/2021	
	1.12	Chlorine Contact Chamber Structural	6,935,601		8/1/2016	10/1/2015		6/18/2021	
		Subtotal:	154,476,068	-					
	2.1	Electrical Improvements	28,392,361		1/1/2017	6/11/2014		3/6/2020	
	2.2	Building improvements	5,673,576		3/26/2014	3/26/2014			Notification of force majeure submitted to EPA on 5/11/2017. WASD provided additional information on 11/3/2017 and is pending EPA/FDEP response.
	2.3	Headworks Plant 1	20,637,859		9/1/2014	10/6/2014		10/22/2017	WASD submitted a delay notification request on 11/7/2017 due to unforeseen conditions. EPA/FDEP is reviewing the request.
	2.4	Headworks Plant 2	20,891,336		9/1/2014	10/6/2014		5/22/2018	
	2.5	Oxygenation Trains Plant 1	6,882,836		3/1/2011	3/1/2011		4/15/2018	
	2.6	Oxygenation Trains Plant 2	15,957,546		3/1/2011	3/1/2011		4/14/2022	
	2.7	Secondary Clarifiers Plant 1	4,919,245		4/1/2021			8/15/2026	
	2.8	Secondary Clarifiers Plant 2	7,242,220		6/1/2016	3/10/2016		9/12/2023	
	2.9	RS Pump Stations Plant 1	9,441,453		4/1/2021	0,10,2010		8/15/2026	
	2.10	RS Pump Stations Plant 2	14,310,201		6/1/2016	3/11/2016		9/12/2023	
	2.11	Effluent Pump Station	9,926,072		1/1/2017	8/24/2016		5/9/2020	
	2.11	Sludge Thickeners Plant 1	11,156,240		10/3/2016	4/30/2015		4/23/2021	
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	2.13	Sludge Thickeners Plant 2	9,552,318		6/11/2014	6/11/2014		10/23/2019	
Central District	2.14	Digesters Plant 1	60,684,546		5/1/2020	6/11/2014		1/19/2026	
WWTP	2.15	Digesters Plant 2	122,761,868		6/11/2014	6/11/2014		8/19/2022	
	2.16	Dewatering Building  Chlorination Facilities	99,952,854		6/1/2016	5/1/2015		8/7/2021 9/29/2017	WASD submitted a delay notification letter on 8/17/2017 to amend the regulatory completion date. EPA/FDEP is reviewing the request.
	2.18	Odor Control Systems	20,208,323		10/1/2016	10/6/2014		7/9/2020	
	2.19	Co-Gen Facility	30,311,204		11/22/2012	11/22/2012		3/31/2019	
	2.20	Septage Unloading	29,061,616		11/1/2018			6/3/2022	Project is cancelled.
	2.21	Pump Station 1	11,575,513		10/1/2016	8/13/2015		10/23/2019	<b>,</b>
	2.22	Pump Station 2	5,371,361		10/1/2014	4/15/2015			WASD has submitted a force majeure update letter on 10/19/2017 to amend the regulatory completion date. EPA/FDEP is reviewing the request.
	2.23	O2 Plant Process Controls Phase 2	482,909	661,861	10/1/2013	10/1/2013	10/14/2016	3/9/2017	Completed
	2.24	Gas Monitoring	334,913	222,201	3/7/2015	4/13/2015	9/29/2017	9/19/2017	Completed 10 days after Compliance Date. WASD has submitted a force majeure claim. EPA/FDEP is reviewing the request.
	2.25	Ventilation Improvements	2,766,973		1/1/2021	6/11/2014		2/27/2025	
	2.26	Rehabilitation of Walkways and Stairways	2,685,405		10/1/2013	10/1/2013		9/27/2027	
	2.27	Oxygen Production	26,503,191		1/1/2015	4/16/2015		12/30/2019	
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Central District	2.28	SCADA RTU Upgrades	396,000	341,545	10/1/2013	10/1/2013	2/10/2014	3/29/2014	Completed
WWTP	2.29	High Strength Influent Impact Study	1,544,400	1,042,081	2/12/2013	2/12/2013	6/5/2014	6/24/2014	Completed
Subtotal:			596,338,296	2,045,487					
	3.1	Headworks and Sludge Degritting Transfer	31,777,875		3/20/2013	3/20/2013		4/7/2018	
	3.2	Primary Clarifiers and Odor Control	47,630,971		5/5/2015	9/3/2014		4/18/2021	
	3.3	Oxygenation Trains	26,824,143		1/1/2019			1/17/2024	
North District	3.4	Oxygen Production	7,139,589		4/1/2020			1/12/2024	
	3.5	Secondary Clarifiers	81,645,502		12/1/2018	8/28/2014		8/24/2027	
WWTP	3.6	Disinfection	18,721,749		4/21/2014	4/21/2014		9/9/2020	
	3.7	Effluent Disposal	27,500,829		8/5/2014	2/21/2014		12/28/2021	
	3.8	Plant Wide Electrical	18,859,689		5/21/2014	5/1/2014		8/20/2022	
	3.9	Flood Mitigation	4,327,589	726,074	4/21/2014	5/1/2014	6/24/2016	8/13/2017	Completed
	3.10	Yard Piping Replacement	4,901,560	214,249	11/1/2015	4/5/2015	5/24/2016	12/4/2021	Completed
	3.11	SCADA RTU Upgrades	1,200,320	971,666	10/1/2013	9/30/2013	11/26/2014	3/24/2015	Completed
		Subtotal:	270,529,817	1,911,989					
	4.1	Collection System I/I Repairs	138,538,762		10/1/2013	10/1/2013		9/27/2027	
Wastewater Collection and Transmission	4.2	Government Cut FM - Phase 1& 2	35,187,000	101,808,037	10/1/2012	10/1/2011	9/30/2013	9/30/2013	This project started on 03/23/2009, at the time, this project was not a Consent Decree project. This project became a Consent Decree project on October 1, 2012 while the negotiations were taking place with the State and the Federal Government regarding the Consent Decree. Approximately \$59 million was spent between 03/23/2009 and 10/1/2012 for work related to the installation of the 60-inch sewer force main and the 20-inch water main. In addition, other expenses included extending the 60-inch sewer force main from the water shaft to South Pointe Park and to the Alton Road tie-in. After this project was added as a Consent Decree project in October 2012, only \$35 million was required to complete the project.
	4.3	Government Cut FM - Phase 3	117,376,121	82,166,473	10/1/2012	1/30/2013	11/23/16	4/8/2017	Completed
Lines	4.4	North Dade 72 inch PCCP FM Rehabilitation	23,764,116	19,170,922	10/1/2013	2/1/2013	5/5/2016	3/5/2018	Completed
	4.5	South Dade 54 inch PCCP FM Rehabilitation Replacement of Tamiami Canal Aerial Crossing FM's at NW 37th Ave	18,570,705 727,443	659,199	8/5/2014 10/1/2013	8/5/2014 12/11/2012	8/11/2014	11/27/2017 10/29/2016	Completed
	4.7	Replacement of 18 inch DIP FM in Miami Lakes	2,323,333	1,009,622	11/1/2013	3/11/2012	12/7/2015	4/9/2017	Completed
	4.8	Rehabilitation of 54 inch PCCP FM in the City of Miami	10,842,213	10,109,173	10/6/2014	3/12/2015	6/16/2017	4/9/2017	Completed
	4.9	Replace Approximately 30 miles of AC FM Transmission System	52,708,893		11/1/2013	8/28/2012		10/8/2019	
	4.10	Opa-Locka Airport 48" PCCP force main replacement	23,668,622		10/6/2014	12/17/2014		1/28/2018	
		Subtotal:	423,707,208	214,923,425					

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	5.1	Upgrade of PS#0418	23,877,869		11/1/2013	11/1/2013		11/24/2018	
Sewer Pump Station Systems	5.2	Upgrade of PS#0691	6,007,492		10/7/2014	11/26/2014		1/27/2019	On April 14, 2016, the EPA and FDEP approved Miami- Dade's request to modify the scope of this project to read, "Connect the City of Homestead's PS1, once completed, to the South District Wastewater Treatment Plant (SDWWTP) Transmission System and decommission PS 0691". WASD will monitor the Homestead project to comply with the EPA schedule.
	5.3	Upgrade of PS#0692	6,007,492		10/7/2014	11/26/2014		1/27/2019	
	5.4	Replacement of Switchgear PS#0414	1,481,438		10/7/2014	2/9/2015		5/9/2018	
	5.5	Replacement of Switchgear and Rehabilitation of Wet well PS#0415	4,805,995		10/7/2014	2/9/2015		1/27/2019	
	5.6	Replacement of Switchgear PS#0416	1,481,438		10/7/2014	2/6/2015		5/9/2018	
	5.7	Replacement of Switchgear and Rehabilitation of Wet well PS#0417	3,203,999		10/7/2014	2/6/2015		1/27/2019	
	5.8	Replacement of Electrical and Mechanical Equipment in PS#0107	4,004,992		10/7/2014	6/9/2015		1/27/2019	
	5.9	Replacement of Plumbing and Electrical Equipment at PS#0301	4,543,072		10/7/2014	11/24/2014		5/9/2018	Scope of the project has changed. A change request was submitted to EPA for approval on July 28, 2017.
	5.10	Upgrade of PS#0488	2,962,877	801,445	10/7/2014	4/3/2015	12/8/2016	5/9/2018	Completed
	5.11	Installation of 48-inch FM from Kendall Dr. to the suction side of PS 0536.	5,925,746		10/7/2014	12/17/2014		5/9/2018	
	5.12	Replacement of Switchgear at PS#0187	3,555,449		10/7/2014	2/25/2015		5/9/2018	
ļ	5.13	Refurbish Emergency Generators and Controls at Regional Pump stations	3,054,141	543,066	9/2/2014	9/12/2014	2/4/2016	7/20/2016	Completed
	5.14	Upgrade of PS #0086, 0492	2,127,389	1,216,965	10/8/2012	3/19/2012	12/31/2013	12/31/2013	Completed
	5.15	Upgrade of PS #0065, 0201, 0334, 0374, 0607	5,835,671	4,428,888	1/1/2014	12/12/2010	12/30/2015	12/31/2015	Completed
	5.16	Upgrade of PS #00198, 0437, 0466, 0680	3,806,369		1/2/2015	5/1/2015		12/31/2016	WASD submitted additional information requested by EPA/FDEP on letter dated 9/22/2017 to amend the regulatory completion date. EPA/FDEP is reviewing the request.
	5.17	Upgrade of PS #0037, 0351, 0370, 0403	5,371,342		1/2/2016	12/22/2015		12/31/2017	
	5.18	Upgrade of PS #0441, 0491, 0710, 0827, 0852, 1236	7,526,751		3/15/2017	3/9/2017		12/31/2018	
	5.19	SCADA RTU Upgrades	10,003,462	5,148,595	10/1/2013	10/1/2013	11/23/2015	3/18/2016	Completed
		Subtotal:	105,582,981	12,138,959					
		Total Project Expenses:	1,550,634,370	231,019,860				9/27/2027	